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## Typical changes that would be reflected as reforms for *Doing Business* (non-exhaustive list)

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### Starting a Business

Reforms affecting this indicator include any changes in laws, regulations, fees, or practice that have an impact on the process for starting up a domestic limited liability company—whether on the time, cost, or procedures required. A reform is counted, for example, if some procedures are eliminated, if costs decrease, or if registration time decreases. Any legal changes affecting the minimum capital requirement also are considered reforms. In addition, the introduction and use of online platforms in the company incorporation processes is considered a reform if these online systems are widely used.

### Dealing with Construction Permits

Reforms affecting this indicator include any changes in laws, regulations, fees, or practice that have an impact on the process for building a warehouse used for the storage of books or on the index assessing the quality control and safety mechanisms of the construction permitting system. Reforms may include (i) legal changes (such as introducing a new building code or new statutory time limits that are applied in practice, introducing liability mechanisms applying in cases of structural defaults in construction, or clearly specifying the requirements to obtain a building permit in the legislation); (ii) administrative reforms (such as completing a reorganization, establishing fast-track services or a one-stop shop, streamlining the approvals process, implementing online submission of applications, making building regulations publicly accessible, or introducing professional certifications for supervising engineers or for experts who approve building plans); (iii) fee reductions (such as decreasing building permit fees, lowering building registration fees, or eliminating inspection fees); (iv) changes in documentation requirements (such as requiring less documentation or standardizing forms); (v) a new inspections regime (such as the introduction of private inspectors, a cap on inspections, or a risk-based system); or (vi) the privatization of services usually handled by public authorities (such as surveying, inspections, or design approval).

### Getting Electricity

Reforms affecting this indicator include any changes in laws, regulations, fees, or practice that have an impact on the process for obtaining a first-time electricity connection from a warehouse to the main grid. These may include streamlining procedures (such as reducing interaction between the entrepreneur and other public agencies—for example, for excavation permits); eliminating redundant inspections of external connection works by multiple agencies; or changing procedures related to fire safety concerns (such as reducing the number of duplicate internal wiring inspections from multiple agencies by regulating the electrical profession rather than the connection process). Other examples include tightening legal time limits; increasing human resources; streamlining internal processes at the utility; and reducing time requirements by improving the procurement of materials or outsourcing external connection works when resources are constrained. Reforms relating to costs include changes in the cost of fees related to new

commercial electricity connections (such as application fees, inspection fees, or excavation fees); in the cost of security deposits (as well as the possibility of paying security deposits through a bond or bank guarantee); and in the cost of connection (such as introducing a fixed connection fee, reducing connection costs, or allowing customers to pay connection costs in installments along with consumption charges).

## **Registering Property**

Reforms affecting this indicator include any changes in laws, regulations, fees, or practice that have an impact on the transfer of a land parcel with a building from one party to another. These can include optimizing business processes, combining or eliminating procedures, or introducing new systems that allow certain procedures to be moved to the back office. Connecting or merging several agencies can achieve similar results by eliminating inconsistencies and the duplication of efforts. Reforms can also include simplifying processes in ways that reduce the time for handling information and speed up service delivery. Introducing time limits and reducing fees can also have an impact on the data. Other examples include introducing online services, digitizing procedures (for example, digitizing all internal records and archives or introducing geographic information systems), improving the transparency of land registration processes (such as by making fee schedules, documents, or statistics publicly available or introducing complaint mechanisms), and expanding the geographic coverage of the land registry and mapping agency. Changes in the legal framework for resolving land disputes may also be considered reforms.

## **Getting Credit—Legal Rights**

Reforms affecting this indicator include the adoption of new legislation or changes to existing legislation covering the use of movable property as collateral. Changes to laws affecting secured creditors' rights in or outside bankruptcy procedures may also affect the data, as can the implementation of a collateral registry. A reform must be completed (law passed and implemented) to be counted.

## **Getting Credit—Credit Information**

Reforms affecting this indicator include the adoption of major new laws governing credit reporting (such as a special credit bureau law, data protection law, or consumer protection law) or the establishment of a credit bureau or registry for the first time in the economy. A reform is also recorded if an existing credit bureau or registry starts to (i) distribute data on both firms and individuals; (ii) distribute both positive and negative data; (iii) distribute data from retailers and utilities; (iv) distribute 2–10 years of historical data; (v) distribute data on loans of less than 1% of income per capita; (vi) provide a credit report to borrowers free of charge at least once a year; (vii) provide online access to data for banks and financial institutions; or (viii) provide credit scores based on the bureau's or registry's data as an additional service.

## **Protecting Minority Investors**

Five types of regulatory reforms affect this indicator: (i) reforms to the approval process for transactions by business corporations with interested parties; (ii) reforms to the disclosure requirements for transactions with interested parties; (iii) reforms to standards of duty and liability applicable to directors of corporations; (iv) reforms to the rules of civil procedure relating to prelitigation investigation, compelling evidence in court, and questioning witnesses and opposing parties in court; and (v) more generally, reforms to the regulations governing the internal affairs of companies in connection with control, ownership, transparency, and shareholder rights. A reform must be completed (law passed and implemented) to be counted.

## **Paying Taxes**

Reforms affecting this indicator include a reduction in the statutory corporate income tax rate; a reduction in the statutory rates of labor taxes and mandatory contributions; or a reduction in tax compliance time. Reforms may also include the introduction of electronic filing and payment (if used by the majority of businesses of a size similar to the case study company); a major revision of tax laws; the elimination of a tax; a reduction in the number of tax payments; or the replacement of cascading sales tax by value added tax.

## **Trading across Borders**

Reforms affecting this indicator include any changes in laws, regulations, physical infrastructure, fees, or practice that have an impact on the time, the cost, or the number of government-required documents to export a shipment of a product in which the economy has a comparative advantage or to import a shipment of containerized auto parts. These could relate to the following areas: the introduction of electronic systems that substantially improve work and coordination between customs, border guards, inspectors, and seaport, airport, or land-border-crossing authorities; the implementation of risk-based inspections or single windows; improvements in transport infrastructure along the most widely used route for transporting the specified products to the economy's natural trading partners; the streamlining of customs clearance and inspection procedures, including preclearance; border cooperation that facilitates trade; the introduction or improvement of electronic systems for document submission; or a reduction in the number of government-required documents.

## **Enforcing Contracts**

Reforms affecting this indicator include those having an impact on the time or cost of judicial commercial disputes. They can include amendments to civil procedural rules, changes in the rules determining jurisdiction, the appointment of new judges, or a reorganization of the judicial system. Reforms may also include the implementation of electronic filing, amendments to the case management system, the implementation of mediation, substantial changes in arbitration law, or the creation of a new commercial court.

## **Resolving Insolvency**

Reforms affecting this indicator include any changes in laws, regulations, fees, or practice that have an impact on the time or cost of insolvency proceedings or on the likelihood of preserving a debtor's company as a going concern. These may include reforms affecting the legal framework (such as new bankruptcy laws), the regulatory framework (such as rules governing the licensing of insolvency administrators), or the administrative framework (such as a new bankruptcy court). In addition, the indicator covers reforms in four areas: (i) those affecting the commencement of insolvency proceedings; (ii) those affecting how the assets of debtors are managed during insolvency proceedings; (iii) those in the area of reorganization; and (iv) those affecting the participation of creditors in insolvency. A reform must be completed (law passed and implemented) to be counted.

## **Labor Market Regulation**

Reforms affecting this indicator include those that have an impact on the hiring and redundancy of workers and the eligibility of workers for various benefits. Examples include a significant amendment to the labor code (or any other relevant labor regulation) and implementation of specific measures such as changes in the maximum legal duration of fixed-term contracts or in the severance payments or notice periods required in case of the dismissal of a worker. Other

reforms that may be considered include those relating to the resolution of labor disputes, to labor inspection systems, or to the eligibility of workers for different benefits (health insurance, sick leave, unemployment benefits, maternity leave, and retirement pensions). A reform must be completed (law passed and implemented) to be counted.